

26th Annual Conference May 17-19, 2012

Nova Southeastern University Ft. Lauderdale, Florida, U.S.A.

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- 1. How a Duck Walks: An Exploration of the Legal Meaning of Franchising Elizabeth Crawford Spencer, Bond University (Australia)
- 2. Franchise Goodwill: "Take a Sad Song and Make it Better"
 Robert W. Emerson, University of Florida (USA)
- 3. The Vicarious Liability of Franchisors in Australia
 Andrew Terry, University of Sydney (Australia)
 Joseph Huan, University of New South Wales (Australia)
- 4. Franchise Agreements, Alleged Fraud, and Parol Evidence: From Bedlam to Bright Lines

Robert W. Emerson, University of Florida (USA)

5. Multi-unit Franchising: Organizational Capability and Transaction Cost Explanations

Dildar Hussain, ESC Rennes School of Business (France) Josef Windsperger, University of Vienna (Austria)

6. Determinants of E-commerce Adoption by Franchisors: Insights from the U.S. Market

Rozenn Perrigot, University of Rennes 1 & ESC Rennes (France) Thierry Pénard, University of Rennes 1 (France)

7. A Theoretical Explanation of the Cost Advantages of Multi-unit Franchising

Vinay K. Garg, Missouri State University (USA)

Richard L. Priem, Texas Christian University (USA)

Abdul A. Rasheed, University of Texas at Arlington (USA)

8. The Effects of Service Brand, Service Category and Level of Criticality on Customer's Service Quality Perceptions: A Comparison of Franchised Versus Independent Businesses

Hyo Jin (Jean) Jeon, University of Oklahoma (USA)

Rajiv P. Dant, University of Oklahoma (USA)

Aaron M. Gleiberman, University of Oklahoma (USA)

9. Vertical Contracts in Branded-networks: Sector-based Explanations for the French

Magali Chaudey, University of Lyon (France)

Muriel Fadairo, University of Lyon (France)

Gwennaël Solard, National Institute of Statistics and Economic Studies (France)



10. Can Franchising Be an Economic Development Strategy for Developing Nations? An Empirical Investigation

Steven C. Michael, University of Illinois Urbana Champaign (USA)

11. Monitoring and Conflict in Franchise Relationships

Susana López-Bayón, University of Oviedo (Spain) Begoña López-Fernández, University of Oviedo (Spain)

12. Live or Let Die: An Examination of Franchisee Discontinuity Rates Across States and Metropolitan Statistical Areas

Robert E. Stassen, University of Arkansas (USA) Marko Grünhagen, Eastern Illinois University (USA)

13. The Prevalence and Performance Impact of Synergies in Dual Distribution

Thomas Ehrmann, University of Münster (Germany) Brinja Meiseberg, University of Münster (Germany)

14. Antecedents of Franchisee Trust

Evelien P.M. Croonen, University of Groningen (Netherlands)
Maryse J. Brand, University of Groningen (Netherlands)

Thijs L.J. Broekhuizen, University of Groningen (Netherlands)

15. Identification in Franchise Organizations

Benjamin Lawrence, Cornell University (USA) Patrick J. Kaufmann, Boston University (USA)

16. The Moderating Role of HR Operational Autonomy on the Entrepreneurial Orientation—Performance Link in Franchise Systems

Marko Grünhagen, Eastern Illinois University (USA) Olufunmilola (Lola) Dada, Lancaster University (UK) Melody L. Wollan, Eastern Illinois University (USA) Anna Watson, University of the Arts London (UK)

17. Specific Investments in Franchisor-Franchisee Relationships: A Model

Manish Kacker, McMaster University (Canada) Ruhai Wu, McMaster University (Canada)

18. Governance of Franchising Networks

Comparison of Research Results and Future Research Strategy

Josef Windsperger, University of Vienna (Austria) Nada Mumdziev, University of Vienna (Austria)

19. Learning Effect and Contractual Completeness: The Case of Franchising

Vanesa Solis-Rodriguez, University of Oviedo (Spain) Manuel Gonzalez-Diaz, University of Oviedo (Spain)



20. Academics Pick Up the Challenges of Franchising in Healthcare: A Systematic Review

Karlijn J. Nijmeijer, Erasmus University Rotterdam (Netherlands) Isabelle N. Fabbricotti, Erasmus University Rotterdam (Netherlands) Robbert Huijsman, Erasmus University Rotterdam (Netherlands)

- 21. The Influence of Relational Embeddedness on the Formation and Performance of Social Franchising; An Explorative Qualitative Analyses of Four Social Franchises Active in the UK from a Social Network Theory Perspective Fiori A. Zafeiropoulou, Brunel University (UK)
- 22. Franchisee Role Perceptions and Expectations: A Study in Taiwanese Franchise Industry

Audhesh Paswan, University of North Texas (USA) Julian Ming-Sung Cheng, National Central University (Taiwan)